Northern California Chapter of the Appraisal Institute Presents

# **2019 ANNUAL FALL CONFERENCE**

**Real Estate and Appraisal Symposium** 

Friday, September 27 South San Francisco Conference Center 255 South Airport Boulevard, South San Francisco

Earn 6-Hours of CEC Applications for CEC pre-approval are being submitted to the Appraisal Institute, California BREA and SBE plus the States of Oregon & Washington.



Appraisal Institute

Professionals Providing Real Estate Solutions

**Registration/Continental** Breakfast 7:45am

Conference Hours 8:30am – 5:00pm

Networking Reception 5:00pm - 6:30pm

Join us as our award-winning ANNUAL FALL CONFERENCE celebrates 69 consecutive years in the San Francisco Bay Area!

This signature event consistently draws over 250 participants and features the real estate profession's "most in-the-know" presenters. Our topics will keep you informed of the latest developments that affect your profession, your profitability, your business - your future.

Fall Conference is the real estate appraisal profession's longest-running and highest-rated one-day continuing education & networking event on the West Coast.

## **Opening Keynote**

**NO QUICK FIXES** Housing Shortages,

Homelessness, Climate Change & Sustainable Living



#### **RODMAN SCHLEY** MAI, SRA

**2019 Appraisal Institute National Vice President** 

Host, Executive Producer and Creator of URBAN CONVERSION

#### **Closing General Session** ALL HANDS ON DECK! Solving the Bay Area Housing Affordability Crisis

S. Osborn ("Oz") Erickson – Chairman, Emerald Fund, Inc., San Francisco **Roger Snell** – Chief Investment Officer, Veritas Investments, San Francisco Jacky Morales-Fernand – Director, San Jose Department of Housing, San Jose

#### Use our easy to identify tracks to assist in planning your individualized day of exceptional learning **MID-MORNING SESSIONS MORNING SESSIONS** AFTERNOON SESSIONS That's a Good In the Zone: Opportunity Zones Can It Mean New (F) Fee (Not So) Simple II K) Have a Question? Question Ask the Experts **Opportunities?** Models, Markets (B) Bay Area Residential (G) Bay Area Commercial **Accessory Dwelling Units** & Marketing Market Update Market Update (ADUs): Laws & Valuation Challenges I Wish I Knew Technology Updates for Every Size Office: Tips Avoiding the Perils and (H) Restricted Appraisal Reports: (M) More About . . . Pitfalls in Residential What Appraisers Need & Practical Programs Appraisals to Know Specialty (N) The Changing World of Parking: Garages, Lots Complex Valuation Issues (I) Market Value of Ecological (D) Valuation in Ad Valorem Assets & Systems **Beyond Bricks** (E) Tear it Down, Build it Up -The 2020 Solar Mandate: (O) Tear it Down, Build it Up! and Sticks **Or Not! Commercial** New Requirements for **Residential Considerations** California PARTIAL LIST OF 2019 BREAKOUT PRESENTERS Tim Runde, MAI, LEED AP **Richard Betts Dawn Cieslik** Stacey Thoyre, WELL AP Bruce Hahn, SRA, MAI, CRE Stan Tish, MAI Matt Thomas **Robert Sammons Murray Hartmann** Ramon Kochavi Melissa Bach, MAI Denis DeSaix, MAI, SRA William G. Coleman Jeff Enright, MAI, SRA, AI-GRS Michelle van de Pol, MAI

Northern California Chapter of the Appraisal Institute

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#### **KEYNOTE SPEAKER**



RODMAN SCHLEY MAI, <u>SRA</u>

2019 Appraisal Institute National Vice President

Host, Executive Producer and Creator of URBAN CONVERSION

> President BBG Denver

Rodman Schley is one of our own – an appraiser, an MAI, an SRA, and a Westerner. He is also the creator, executive producer and host of his own PBS broadcast television show "Urban Conversion". Oh, and he is also this year's National Vice President of the Appraisal Institute.

Urban Conversion is not only Rodman's television show, it is a movement that focuses on creating modern day green lifestyles in urban environments, with solutions for urban dwellings and communities.

A self-described fiscal conservative on a socially responsible quest to "Go Green," Rodman provides many interesting and humorous situations on his "*Urban Conversion*" quest.

Closing General Session 3:30pm – 5:00pm All Registrants Attend NO QUICK FIXES Housing Shortages, Homelessness, Climate Change & Sustainable Living A Westerner's Perspective

From his Denver perch (perspective), Rodman will address major California issues that we share in common with Coloradans, including severe housing shortages and affordability difficulties, homelessness, climate change, managing legalization of marijuana, and the quest to be a socially responsible citizen.

In a thought-provoking, humorous and entertaining discussion, Rodman Schley, will share his experiences in daily urban living, while reducing his own carbon footprint. He will present his multi-pronged solutions to leading a more eco-friendly, environmentally conscious lifestyle, while keeping a tight grip on the purse strings and a keen eye on the impacts this all has on real estate designs, property re-purposing, uses, and on property prices and values, in particular.

All Registrants Attend

### ALL HANDS ON DECK!

Solving the Bay Area Housing Affordability Crisis



**Oz Erickson** Chairman Emerald Fund, Inc. San Francisco, CA



Roger Snell Chief Investment Officer Veritas Investments San Francisco, CA



Jacky Morales-Fernand Director San Jose Department of Housing San Jose, CA

Moderator: Jan Kleczewski, MAI, FRICS, Senior Managing Partner, BBG, San Francisco

The San Francisco Bay Area is facing an unprecedented housing affordability crisis. Home prices and apartment rents have soared as job and population growth has greatly outpaced new supply. Development of new supply has been severely constrained by a host of factors, including locally restrictive zoning, NIMBY opposition, soaring construction cost growth, and often a time consuming and uncertain entitlement processes. The closing session will identify the causes, discuss the repercussions to the local economy, consider the social and public health impacts, and survey the solutions being advocated and advanced by local governments and advocacy groups in the Bay Area, at the State level via legislation overriding local controls, and increasingly by technology companies funding housing initiatives.

Underlying Causes of the Bay Area Housing Shortage and Affordabillity Crisis

Market Rate Housing Feasibility: Construction Costs, Affordable Unit Requirements, Development Fees and Stabilizing Rents The Multifamily Market Cycle: Peak, Post-Peak or Prospect of a Downturn?

Review of California's Affordable Housing Density Bonus Law and Related Legislation Overriding Local Controls What Local and Regional Affordable Housing Agency Advocacy Groups are Doing

Rent Control from the Perspective of San Francisco's Largest Rent-Controlled Apartment Investment Company

State Rent Control Legislation

YIMBYs Rising Up Against NIMBYs



### Valbridge Property Advisors | Northern California

Morning Sessions	9:25am – 10:55am	Select (1) from Sessions A, B, C, D or E		
<ul> <li>A. In the Zone         Opportunity Zones Can It Mean         New Opportunities for Appraisers?         Crossover     </li> <li>The Opportunity Zones incentive is a new         community investment tool established by         Congress in the Tax Cuts and Jobs Act of         2017 to encourage long-term investments         in low-income urban and rural         communities nationwide. To stimulate         private participation, taxpayers who invest          in Qualified Opportunity Zones are         eligible to benefit from capital gains tax          incentives available exclusively through          this new legislation.     </li> <li>Because they are relatively new,         Opportunity Zones are understandably          unfamiliar to most investors and     </li> </ul>	<ul> <li>Knock. Knock. Who's There? "New Opportunities"</li> <li>Untapped Sources for New Clients and Appraisal Assignments</li> <li>Tax Advantage Goes to?</li> <li>The ABC's of Opportunity Zones</li> <li>Learn About Several "Inclusion Events" Which May Trigger the Need for an Appraisal</li> <li>Valuation Consulting Assignments Related to Qualified Opportunity Zones</li> <li>Where is the Value? Some Properties May Not Benefit</li> </ul>	$\begin{array}{l} Panelists \\ \textbf{Erik Hayden} \\ Founder and Managing Partner \\ Urban Catalyst \\ - San Jose, CA \\ \hline \textbf{Bradley Wood} \\ Managing Director \\ KPMG Economic and Valuation Services \\ - San Francisco, CA \\ \hline \textbf{Nathan Donato-Weinstein} \\ Senior Executive Analyst \\ San Jose Office of Economic Development \\ - San Jose, CA \\ \hline $		
appraisers. In this session, we explain the fundamentals of Opportunity Zones and Opportunity Funds, and their potential implications of Opportunity Zones for on investors and how it all ties into value.	<ul> <li>From Being in a Zone</li> <li>What Happens to Value After the Program Expires in 2026?</li> </ul>	Moderator Brian Rapela, MAI, MRICS Partner Joseph J. Blake and Associates, Inc. - Walnut Creek, CA		
B. Bay Area Residential Market Update Residential	• Emerging Design Trends: What Are Consumers Looking for in New Home Design?	Panelists Michelle Sklaver Manager Advisory, Metrostudy Advisory Team, Meyers Research - East Bay		
Changing product, Changing demographics, Changing prices. The essence of our profession is change and change is ever present. California and the Bay Area have the distinction of having the highest cost housing markets in the country for purchase and rental. As the state and the local jurisdictions search for answers to our housing supply needs, younger people continue to buy homes, and there is technological change in housing construction design and materials to make them safer and more affordable. We will discuss new and growing trends among today's home buyers including shifts in demand for products and developments in the home buying process.	<ul> <li>The Housing-Affordability Problem: What Are Homebuilders Doing to Help Ease The Crisis?</li> <li>Bay Area Housing Market Update: Where Are We and Where Do We Think We Are Headed?</li> <li>New Home Developments Often Provide the Leading Indicators of Homeowner Preferences and Requirements</li> <li>Find Out Where We Are Headed from a Consultant Whom Builders Turn To For Expert Advice</li> </ul>	Darryl WonVice President, Regional Chief Appraiser Bank of America - San Francisco, CAImage: San Francisco, CA		
topics ranging from affordability, housing inventory and lot supply.				

C. Avoiding the Perils and Pitfalls in Residential Appraisals Residential Appraisals If appraising was as easy as selecting the perfect comparables, anyone could do it! Appraisers are constantly learning and adapting in order to complete difficult assignments, while trying to avoid common perils and pitfalls. What happens when your straightforward assignment turns out to be something different than it seems? Learn to identify common elements of Highest and Best Use – how land use regulations can make or break your analysis, causing differing assignment results and costing the client big bucks. Also hear how to handle properties that don't conform to the neighborhood trend, and other surprises discovered during inspections.	<ul> <li>Breaking Down a Complex Appraisal Problem: Analyzing Highest and Best Use</li> <li>Dealing with Surprises that Pop Up During Inspections</li> <li>Setting the Client's Expectations</li> <li>Avoiding the Common Pitfall of Preparing an Appraisal that Does Not Meet the Client's Needs</li> <li>An Uncertain Future for Fannie and Freddie? Looking Beyond Lender Work</li> <li>Discuss How Incorrectly Identifying Zoning or General Plan Can Impact Value</li> </ul>	Panelists         Richard M. Betts         Betts & Associates         - Oakland, CA         Bruce Hahn, SRA, MAI, CRE         Real Estate Asset Analyst         Landmark Valuation         - Walnut Creek, CA         Image: State Asset Analyst         Image: State Asset Analyst         Landmark Valuation         - Walnut Creek, CA         Image: State Asset Analyst         Image: State Asset Asset Analyst         Image: State Asset Asset Asset Analyst         Image: State Asset A
D. Complex Valuation Issues in Ad Valorem	Why Does the Classification of Property (Real Property Vs Personal Property) Matter?	Panelists Dawn Cieslik Supervising Appraiser Santa Clara County Assessor's Office - San Jose, CA
Most properties in the Bay Area fit neatly into a specific category of use for which appraisers can find ample sales, rent and cost information. But what about the properties that have unique characteristics that make them different, such as a specially designed corporate headquarter facility that specifically reflects the identity of the owner-user? Are the special or unusual features taxable? For land, are entitlement costs taxable as part of the project? Does the classification of property to the real property or personal property roll matter? Seasoned assessor supervisors will tackle these questions and other complex valuation issues in ad valorem appraisals. Attendees will learn from the case studies presented and walk away with strategies on how to address complex and unique valuation issues.	<ul> <li>How Does the Assessor Determine the Classification of Real Property Versus Personal Property?</li> <li>How are Corporate Headquarter Facilities Unique?</li> <li>What Types of Corporate Headquarter Features Add Value Versus Don't Add Value?</li> <li>Is the Cost Approach the Best Valuation Method for Corporate Headquarters?</li> <li>What Land Use Should Be Valued When Land Uses in the Area Are Changing?</li> </ul>	Virginia (Ginny) Hamley Retired Chief Auditor-Appraiser Santa Clara County Assessor's OfficeImage: Second S
E. Tear it Down, Build it Up – Or Not! Costs, Values and Feasibility Considerations for Commercial Properties Commercial In a healthy economy, when price rent levels in a market are strong, and existing building structures have reached the end of their economic life, demolition and / or modification of existing improvements are weighed and analyzed to determine the future use of the property. The SF Bay Area is currently in a development and new construction boom phase, particularly in established, central downtown locations. New construction throughout the Bay Area is the result of careful analyses by developers, appraisers, real estate	<ul> <li>Is it Physically Possible? Financially Feasible? Maximally Productive?</li> <li>Convert, Renovate or Alter Existing Improvements?</li> <li>Demolition of Existing Improvement Cost</li> <li>Construction and Labor Costs</li> <li>Sources for Cost Estimate Data</li> <li>Architect and Engineering Costs</li> <li>Permit, In-Lieu &amp; Sewer Hook-up Fees</li> <li>Entrepreneurial Profit: Range and Considerations</li> </ul>	Panelists Robert Ludden Project Manager Galileo Capri, LLC (Property Management) Jennifer Hrynkiw COO/CFO Galileo Capri, LLC (Property Management) Galileo Capri, LLC (Property Management)
practitioners, etc. In appraisal practice, the highest and best use analysis of a property, as improved, suggests doing one of the following: 1) retain the improvements, 2) modify the improvements or 3) demolish the improvements and redevelop the land. Panelists will present their analysis in determining a specific property's HBU.	• Lease-up Costs	

Mid-Morning Sessions	11:10am – 12:40pm	Select (1) from Sessions F, G, H, I or J
F. Fee (Not So) Simple II Issues in Derivation and Application Assessor / Commercial Per California Assessor's Handbooks 501 and 502, direct market evidence is the preferred source for obtaining capitalization rates. California's Board of Equalization's preferred method of deriving a capitalization rate is by relating the buyer's anticipated income to the actual sale price, unadjusted except for cash equivalence. We consider buyer's anticipated income, instead of the seller's historic income or market income because the decision to buy is directly related to anticipated or expected financial returns. But, if the property is encumbered by an existing lease at the time of sale, the appraiser is essentially deriving a leased fee cap rate. The sale price may not be based on the value of the unencumbered fee simple interest in real property.	<ul> <li>Review of California Board of Equalization Requirements</li> <li>Property Tax Rules 4 and 8</li> <li>Derivation Methods and Terminology</li> <li>Deriving a Fee Simple Capitalization Rate</li> <li>Adjustments: When Contract Rent Differs from Market Rent</li> <li>Can the Appraiser Apply a Cap Rate Derived from the Buyer's Anticipated Income or Must We also Derive a Fee Simple Cap Rate?</li> <li>Reconciling the Adjustment for Property Rights Conveyed</li> <li>Analyzing Leased Fee Sales</li> </ul>	Panelists Stan Tish, MAI Berliner, Kidder & Tish - Tracy, CA Matt Thomas Chief Appraiser San Francisco County Assessor's Office - San Francisco, CA Murray Hartmann Supervising Appraiser Santa Clara County Assessor's Office - San Jose, CA
G. Bay Area Commercial Market Update Commercial Where are we now? How did we get here? Where do we go from here? The current economic expansion began in 2009. It is now one of the longest on record. The booming economy has benefited the Bay Area to an outsized degree. The success of the region is reflected in pricing and other trends for virtually all types of real estate. In this session, the experts discuss the current state of the economy and its near- term outlook. Our panelists will also provide updates on current conditions in the office, industrial and multifamily markets, as well as offering their insights into what we can expect going forward.	<ul> <li>The Economy</li> <li>Office Markets</li> <li>Industrial and R&amp;D Markets</li> <li>Multifamily Markets</li> </ul>	Panelists Robert Sammons Senior Director / Northern California Research Cushman & Wakefield - San Francisco, CA Ramon Kochavi First Vice-President / Regional Manager Marcus & Millichap
H. Restricted Appraisal Reports: What Appraisers Need to Know Crossover If you missed our spring offering on this topic, here is your second chance! We will discuss the Restricted Report, including what <u>must</u> be included, maybe a bit of what <u>should</u> be included, and the reasons why. It is all connected with the intended user and the intended use of the assignment results. This informative session will take you through the Restricted Appraisal Report format changes that California has adopted and that USPAP will incorporate in 2020. Presenters will review both commercial and residential scenarios.	<ul> <li>Review of Restricted Report Today and What it Will Look Like in the Future</li> <li>The Exclusion in the Current California Law</li> <li>Role of the AICGRC</li> <li>SB70: How it Started and Why</li> <li>BREA's Advisement to Consumers: How to Be Compliant</li> <li>Breaking Down the Restricted Report: Intended Use and Users</li> <li>Defining the Scope of Work</li> <li>Completing Just the Minimum? <i>Not!</i></li> </ul>	Panelists         Denis DeSaix, MAI, SRA         Metrocal Appraisal         2019 Northern California Chapter President         - Livermore, CA         Melissa Bach, MAI         Executive Director, Cushman & Wakefield         Chair, Appraisal Institute California Appraisal         Institute Government Relations Committee         - San Francisco, CA         Image: Comparison of the system of the



# PARCELQUEST



I. Market Value of Ecological Assets Crossover What is an ecological asset? Markets exist for air quality, water quality, waste and biodiversity management. This means that there is value in these market segments with a measurable effect on value. Are you leaving value on the table? Are you adequately accounting for all factors of value? What is the best way to prove this value? This session discusses all of this and more with tools to prove the marketability and case studies to demonstrate.	<ul> <li>About the Environmental Market Place: What You've Heard, What's Gone Unnoticed and Implications</li> <li>Eco-Asset Market Values: What's Reflected? What's Not?</li> <li>Wetland and Conservation Credits</li> <li>Land Appraisal is Behind the Times: Properties with Undeveloped Natural Wealth</li> <li>Extractable Surface Rights, Agency Permissions and Development Costs</li> <li>Conducting an Eco-Asset Based Appraisal</li> </ul>	Presenter         William G. Coleman         Founder & CEO         Eco-Asset Solutions & Innovations         - Redwood City, CA         Image: Solution of the system of the syst
J. The 2020 Solar Mandate: New Requirements for California Residential Big changes for new homes are coming our way, which means big changes for appraisers. Effective January 1, 2020, all new homes and all multi-family up to 3 stories are required to have rooftop solar installations. This new regulation sets the stage for the statewide mandate of all new residential homes being net-zero-energy (NZE) by 2020. This new regulation has the potential to affect all residential assignments: those that have a rooftop solar installation, but also, the potential value impact on existing homes that do not have solar. How can appraisers best prepare for this new regulation so that they can confidently and competently perform appraisals with solar PV? And how can appraisers gauge the effect of this new regulation on existing homes that do not have solar?	<ul> <li>Learn what the new solar mandate covers</li> <li>Find out what appraisers need to know to be prepared for the new regulation</li> <li>Understand basic concepts and terminology related to solar PV</li> <li>Gain familiarity with net-zero-energy concepts</li> <li>Describe different types of batteries used for energy storage</li> <li>Using the AI Green Addendum solar section</li> <li>Understand the Underlying Changes to Energy-Efficiency Standards (Title 24)</li> <li>Solar PV and Net Zero Energy: Basic Concepts, Strategies and Resources for Gaining the Skills and Knowledge Needed for 2020</li> </ul>	Moderator & Panelist Stacey L. Thoyre, WELL AP, LEED Green Associate Co-Founder Runde & Partners, Inc. - San Francisco, CA Panelist Timothy P. Runde, MAI, LEED AP Co-Founder, President Runde & Partners, Inc. - San Francisco, CA

Special Presentations at this Year's Fall Conference 2019 Claudia B. Carleton Legacy in Leadership 2019 Arlen C. Mills Education Award

#### 2019 Fall Conference Committee Members

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Josh Fronen, MAI John A. Hillas, MAI, SRA Denis DeSaix, MAI, SRA Kathleen Cummins Kragen, MAI Art Troy, AI-GRS Lorin George, SRA Paul Chandler, MAI Garrett Warren Carole Laval, SRA Tim Runde, MAI, LEED AP Stan Tish, MAI Jan Kleczewski, MAI, FRICS Brian Rapela, MAI, MRICS Michael Kropp, MAI Eric Sinclair, MAI Yvonne Broszus, MAI Stacey L. Thoyre, WELL AP, LEEI Green Associate

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Atternoon Sessions       1:40pm – 3:10pm       Sestions K., J., M., Nor O         K. Have a Question? Ask the Experts	Stacey L. Thoyre, WELL AP, LEED Green Associate							
K. Have a Question?       A Highly Experienced Panel of Appraisers Will Field Your Questions       Panel de Poi, MAI Medie van de Poi, MAI Mai Medie Van de Poi Mai Medie Van de Poi, MAI Medie V	Afternoon Sessions	1:40pm – 3:10pm						
Appraisal is a science Appraisal is an art Appraisal is experiential learning       • Get the Panel's Opinion on Your Toughest Appraisal Asignments         Appraisers are taught to first define the problem. What happens when attempts to define the problem raise more questions than answers? Ask the Experts!       • On't Miss this Rare Opportunity to Learn from Some of the Best!         Appraisal is a plan of action Appraisal is a logic puzzle       • No Such Thing as Too Much ThereHanning       • Bether Managing Director, ShareAdder Managing Director, Director, Director, Managing Director, ShareAdder Managing Director, ShareAdder Managing Director, ShareAdder Managing Director, Direct	K. Have a Question? Ask the Experts	<ul> <li>A Highly Experienced Panel of Appraisers Will Field Your</li> </ul>	Panelists Michelle van de Pol, MAI Managing Director – Northern California BBG, Inc.					
problem: What happens when attempts to define the problem raise more questions than answers? Ask the Experts!       • No Such Thing as Too Much Pre-Planning       • Where So Be Solved       • Where Do Be Solved         • Appraisal is a plan of action Appraisal is a treasure huntAppraisal is a logic puzzle       • "Problems" Beg to Be Solved       • Redwood City, CA         • Appraisers learn to identify the bits and pieces of information necessary to the task; to sift them out of an overwhelming avalanch of raw data; then to analyze and line them up correctly in constructing a well-reasoned path that leads to the appraiser realizes he/she is no longer on the path intended? When comfort and astistaction turn to confusion? Ask the Experts!       • Overview of the Bay Area Markets: Regulations and Types of ADUS         L. Accessory Dwelling Units (ADUS): Laws and Valuation Challenges weing policymakers, local communities, employers and, utimately, potential homeowners and deptd new development standards which apply to every planning urisdiction in the state. These of California adopted new development standards which apply to every planning urisdiction in the state. These advantage of these new laws, appraiser california adopted new development standards which apply to every planning urisdiction in the state. These are california adopted new development standards which apply to every planning urisdiction in the state. These are california adopted new development standards which apply to every planning urisdiction in the state. These new rules effectively allow property owners to construct new or modify existing portions of their homes to incorporate an accessory dwelling unit in all but a few situations. As more and more single-family assignments that moduse the need to evaluate the       • Overview of the Bay Area Markets: Regulations		Toughest Appraisal	Melissa Bach, MAI Executive Director Cushman & Wakefield					
questions than answers? Ask the Experts!Appraisal is a plan of action Appraisal is a treasure hunt Appraisal is a logic puzzle"Problems" Beg to Be Solved "Critical Thinking and Teamwork are Key"Richard M. Betts Betts & Associates - Okland. CAAppraisers learn to identify the bits and pieces of information necessary to the task; to sift them out of an overwhelming avalanche of raw dat; then to analyze and line them up correctly in constructing a well-reasoned path that leads to the ultimate answer. What happens when the papraiser realizes he/she is no longer on the path intended? When comfort and satisfaction turn to confusion? Ask the"Relation Anno for Specific Questions that they Would Like to See Addressed by our PanelistsJaffrey Enright M. SRA, KieWare de Pol Mal, SRA, KieL. Accessory Dwelling Units (ADUs): Laws and Valuation Challenges Assessor/ Residential homeowners, and renters. In 2017, the State of California andepted new development standards which apply to be traited weing policymakers, local communities, meployers and, ultimately, potential homeowners and creates. In 2017, the State of California andepted new development standards which apply to tevery planning jurisdiction in the state. These new rules effectively allow property owners to construct new or modify existing portions of their homes to incorportes an accessory dwelling unitin all but a few situations. As more and more single-family assignments that incorporte an accessory dwelling unitin all but a few situations. As more and more single-family assignments that incorportes an accessory dwelling unitin all but a few situations. As more and more single-family assignments that and well be ened to evaluate theOverview of the B	problem. What happens when attempts to define the problem raise more	to Learn from Some of the Best!	Managing Director, Shareholder Valuation Advisory Services					
<ul> <li>*Problems" Beg to Be Solved</li> <li>* "Problems" Beg to Be Solved</li> <li>• Critical Thinking and Teamwork are Key</li> <li>• Take Advantage of AI's Resources; Be a Resource</li> <li>• Where Do We Go from Here?</li> <li>• Registrants for this Session Will Be Contacted in Advance for Specific Questions that they Would Like to See Addressed by</li> <li>• Correctly in constructing a well-reasoned path that happens when the appraiser realizes heyshe is no longer on the path intende? When comfort and satisfaction turn to confusion? Ask the Experts!</li> <li>• Overview of the Bay Area Markets: Regulations and Types of ADUs</li> <li>• Overview of the Bay Area Markets?</li> <li>• Now Do Prices Compare Throughout the Bay Area Markets?</li> <li>• Factors Driving Price and Demand</li> <li>• Which Markets Will See Continued Demand?</li> <li>• Is There a Difference from Market Value to Sale Price?</li> <li>• Case Study: When Paired Sale are Scarce</li> <li>• Moderator The bay atte Instructure Pair atte advantaburchar, Aca Reat</li></ul>			- Redwood City, CA					
Appraisers learn to identify the bits and pieces of information necessary to the task; to sift them out of an overwhelming avalanche of raw data; then to analyze and line them up correctly in constructing a well-reasoned path that leads to the ultimate answer. What happens when the appraiser realizes he/she is no longer on the path intended? When comfort and satisfaction turn to confusion? Ask the Experts!       • Neree Do We Go from Here?       • Registrants for this Session Will Be Contacted in Advance for SR, CRE       • Uhrere Do We Go the Bay Area MAI, Latmann, MM, SRA Senior Apropairs realizes he/she is no longer on the path intended? When comfort and satisfaction turn to confusion? Ask the Experts!       • Overview of the Bay Area Markets: Regulations and Types of ADUS       • Overview of the Bay Area Markets: Regulations and Types of ADUS       • Overview of the Bay Area Markets: Regulations and Types of ADUS       • Overview of the Bay Area Markets: Regulations and Types of ADUS       • Intended? When Collenges       • Overview of the Bay Area Markets: Regulations and Types of ADUS       • Overview of the Bay Area Markets?       • Danies Collenges         Intelack of affordable housing in many California markets has been a challenge wexing policymakers, local communities, employers and, ultimately, potential homeowners and renters. In 2017, the State of California adopted new development standards which apply to every planning jurisdiction in the state. These and wiles end wiles depeloyers take advantage of these new laws, appraiser can expect to see more and more property owners and developers take advantage of these new laws, appraiser can expect to see more and more single-family assignments that include the need to evaluate the       • State of California adopted new laws, appraiser can expect to see more and more single-family assignme	is a treasure huntAppraisal is a logic	<ul> <li>"Problems" Beg to Be Solved</li> </ul>	Betts & Associates					
<ul> <li>Pieces of information necessary to the task; to sift them out of an overwhelming avalanche of raw data; then to analyze and line them up correctly in constructing a well-reasoned path that leads to the ultimate answer. What hat papens when the appraiser realizes he/she is no longer on the path intended? When comfort and satisfaction turn to confusion? Ask the Experts!</li> <li>Accessory Dwelling Units (ADUS): Laws and Valuation Challenges Assessor/ Residential California markets has been a challenge vexing policymakers, local communities, employers and, ultimate Jappits to the task. These new rules effectively allow property owners to construct new or modify existing portions of their homes to incorporate an accessory dwelling unit in all but a few situations. As more and more single-family assignments that include the need to evaluate the</li> <li>The read to a markets has been and market has been a challenges to incorporate an accessory dwelling unit in all but a few situations. As more and more single-family assignments that include the need to evaluate the</li> <li>Case Study: When Paired Sales are Scarce</li> </ul>								
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M. Technology Updates for Every Size Office Tips & Practical Programs Crossover Technology is moving at the speed of light, especially within the commercial and residential real estate realms, and there are emerging technologies driving efficiencies in the profession, including appraising. In this "on demand" era, real estate appraisers from offices of every size are consistently facing the dual pressures of providing an objective, thorough, error- free report that is done quickly. Since the recession, many lenders have steadily increased the amount of required detail in appraisal reports. Consequently, many appraisers are working harder on each assignment, but are earning the same or less fee. Gain a brief overview of how to leverage technology to assist with the valuation process – from research, to report writing, to time management.	<ul> <li>Modernization of the Real Estate Sector</li> <li>Keeping Up with the Pace: Fees, Turnaround and Client Demands</li> <li>Managing the Transition: Time and Investment</li> <li>Technology Solutions</li> <li>Working in the Cloud</li> <li>The Remote Office</li> <li>The Collaborative Approach</li> <li>Practical Tips &amp; Solutions</li> </ul>	Panelists         Jeffrey Bradford         President         Bradford Technologies, Inc.         - San Jose, CA         Jeffrey Roper         CEO         Datappraise Systems         - Spokane, WA    Image: A state and the state and
N. The Changing World of Parking: Garages, Lots & Systems Crossover	<ul> <li>Parking Ratios are Declining: Lifestyles and City Code Parking Maximums</li> <li>What Should Appraisers</li> </ul>	Panelists Mark Ritchie President Ritchie Commercial - San Jose and San Francisco, CA
Parking ratios are trending downward. For example, a new project in Oakland will be built at close to 50 parking spacesand	Consider When Evaluating a Real Estate Project With Little Parking?	Matt Davis Associate Principal Watry Design, Inc. - San Jose, CA
±500 units. Also, whereas traditional office parking ratios were 4 spaces per 1,000 square feet, some newly designed office projects have ratios of just 2 spaces per 1,000 square feet. How are changes in city regulations, user preferences, and changing technologies setting the stage for markedly lower parking requirements today, and how are these trends going to impact the design of tomorrow's parking	<ul> <li>How are City Codes, New Technologies and User Preferences Impacting Parking Design and Supply?</li> <li>Mixed-Use, Transit-Oriented Development and Transportation Demand Management and Their Impact on a Project's Parking Supply</li> </ul>	With the second secon
needs? This session will be geared towards the appraiser seeking basic knowledge on parking design/cost and trends for urban real estate projects.	• A City Will Allow Me to Build A Project By Providing Limited-To- No On-Site Parking, but Would that Meet Market Demand and Most Importantly Would I Be Able to Lease Out My Building?	<i>Moderator</i> Josh Fronen, MAI Director Valbridge Property Advisors - San Jose

### Here's What Attendees Had to Say About Prior Conferences . . .

"Captivating. Forward thinking. Relevant. On point."
"Eye-opening. Interesting facts. Up-to-date."
"Divergent methodologies were discussed. - intriguing."
"Excellent panelists with broad knowledge."
"I always learn something new at Fall Conference."

"Breakout sessions were excellent with quality presenters."

**O. Tear it Down, Build it Up!** Residential Considerations Costs, Values and Feasibility Residential

Some residential appraisers are hesitant to conclude that the existing improvements have reached the end of its economic life, the point at which the contributory value of the improvements is zero or near zero. Economic life is simply defined as the period of time over which improvements to the real estate contribute to property value. As appraisers, we should attempt to replicate how developers determine Highest and Best Use (HBU) of a site and every assignment should start with a HBU analysis. The four criteria that the highest and best use must meet are legal permissibility, physical possibility, financial feasibility and maximum productivity. How does a developer determine the HBU and the use that results in the highest value? What are the considerations in what to do with the existing improvements, and if demolition is the answer, what are the considerations and costs to demolish? We will ask a developer and a demolition expert to help us understand this broad issue of considerations and costs.

- In Our Bay Area Markets Where Land Values are Stratospheric, When Does the Existing Improvement Hit the End of Its Economic Life?
- What Happens Next? Remodel, Enlarge, Modernize, Demolish?
- What Is the Decision Point for a Property that Is Underdeveloped?
- Land Use Issues: Existing or Changing Land Use
- Trends, Hazards and Historical Considerations that Affects Changes to the Property
- Demolition Zone: Costs, Guidelines, Excavation of Foundations
- The 5 Most Common Reasons
   to Demolish
- Considerations Regarding the Disposal of Materials?

Panelists Sean Keighran Residential Builders Association - San Francisco, CA

Erwin O'Toole, PE Granite Excavation & Demolition - San Francisco, CA

#### Rodman Schley, MAI, SRA 2019 Appraisal Institute National VP

2019 Appraisal Institute National VP Host, Executive Producer and Creator of URBAN CONVERSION President, BBG - Denver



Sean Keighran

Moderator Carole Laval, SRA Laval & Associates - Fresno, CA



## **2019 ANNUAL FALL CONFERENCE** Real Estate and Appraisal Symposium

The Appraisal Institute's longest-running and best-attended one-day West Coast real estate appraisal education and networking event

#### Conference Tuition - includes -

Conference handout materials, continental breakfast, lunch, refreshments, admission to the vendor & career fair <u>and</u> the post-conference reception.

**BEST VALUE Rate \$295 per person** Save up to \$95 off the Standard Conference Fee. No need to gather a group to receive maximum savings! But, <u>you</u> do need to act quickly! This rate expires Friday, August 30.

.....\$395 per person

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**CONFERENCE HOURS:** Registration will be held from 7:45am – 8:30am. The conference will begin promptly at 8:30am and will conclude at 5:00pm. Our post-conference networking reception will immediately follow the conclusion of the Closing General Session sessions. Sponsor and Vendor displays will be open from 7:45am – 6:30pm.

**REFUNDS:** Written cancellations received by Friday, September 20 are subject to a \$55 cancellation fee. We regret that refunds cannot be made for cancellations received after 5:00pm on Friday, September 20. Attendee substitutions may be made up until the morning of the conference.

**CONTINUING EDUCATION CREDIT:** Approved for 30 points of Appraisal Institute CEC; applications for 6hours of continuing education credit from the California Bureau of Real Estate Appraisers (BREA) and the California State Board of Equalization (SBE) for certified property tax appraisers are being submitted. Applications are also being submitted for pre-approval from the States of Washington and Oregon. Typically IRWA, ASFMRA and ASA offer reciprocal approval for approved AI offerings; check with your organization to confirm. Attendance requirements will be strictly enforced; 100% attendance required. Partial credit is not available. All requests for continuing education must be turned in at the conclusion of the conference. Verified attendance certificates will be returned by mail within 30 working days of the conference.

**DIRECTIONS, PARKING, and PUBLIC TRANSPORTATION:** The South San Francisco Conference Center is located just off of Hwy 101 in the heart of the San Francisco Bay Area Biotech Region. Onsite parking is ample and FREE! For directions, <u>click here</u>. The South San Francisco Conference Center in conjunction with PCA offers a FREE shuttle service to and from various public transportation centers. For suggestions on using public transportation including BART, CalTrain, SamTrans or the South San Francisco Ferry and the FREE shuttle service <u>click here</u>.(\*)

FREE Onsite Parking Complimentary Shuttle Service\*

**HOTEL ACCOMMODATIONS:** Numerous hotels are within walking distance of the San Francisco Conference Center – visit <u>https://www.ssfconf.com/accommodations</u>. For additional lodging options in San Francisco area visit <u>www.sanfrancisco.com</u>.

**DISCLAIMER:** We reserve the right to substitute speakers or panelists due to circumstances beyond our control. If you have a disability and may require special accommodation, please notify us in writing at least two weeks in advance to arrange for reasonable accommodation. By registering for this event, you agree that your attendance may be recorded, photographed, or monitored at any time and that your contact information may be published in a networking roster.

This Educational Program (2019 Annual Fall Conference) was developed and organized by the Appraisal Institute Northern California Chapter offering the Program with the intent of addressing topic(s) of current local interest solely for educational and informational purposes. The Appraisal Institute national organization was not involved in developing or organizing the Program. The content of this Program, including but not limited to any written materials and presenter comments, does not represent the viewpoint of the Appraisal Institute (defined as including but not limited to, the national organization, its Regions, Chapters, members, candidates, affiliates and staff) unless formally adopted by the national Board of Directors. Further, the Appraisal Institute has not peer-reviewed or approved the content of the Program and does not warrant the accuracy or timeliness of the content of the Program. The content of 2019 Annual Fall Conference is subject to court decisions and local, state and federal laws and regulations and any such revisions of such laws and regulations. This Program is presented with the understanding that the Appraisal Institute is not engaged in rendering legal, accounting or other professional advice or services. Nothing in the Program is to be construed as the offering of such advice or services. If expert advice or services are required, attendees and readers are responsible for obtaining such advice or services from appropriate professionals.

QUESTIONS? Contact the Chapter Office at 925/932-7753 FAX 925/932-7754 lisa@norcal-ai.org

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Remit a <u>separate</u> registration form for each attendee along with credit card info or appropriate conference fee payable to: Appraisal Institute, 1243 Alpine Road, Suite 102, Walnut Creek, CA 94596 or FAX to **925/932-7754** or **lisa@norcal-ai.org** 

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\_\_\_\_ Signature

#### Circle the alpha code for your session choices.

Registrants MUST select (1) breakout per each session (Morning, Mid-Morning and Afternoon).

Morning	Α	Opportunity Zones	В	Residential Update	С	Residential Pitfalls	D	Ad Valorem Issues	Е	Commercial Tear It Down
Mid- Morning	F	Fee Simple (Not So) II	G	Commercial Update	н	Restricted Reports	I	Ecological Assets	J	2020 Solar Panel Act
Afternoon	к	Ask the Experts	L	ADUs	М	Technology	N	Parking Lots	0	Residential Tear It Down
I am employed by/as a (please circle) Independent Res Fee Res Group Broker Institution Assessor's Office Independent Gen Fee Gen Group Other										
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